

# Appendices



## INTRODUCTION

This Part of the *2001/2002 Biennial Budget* presents supplemental information in several appendices.

Included are the following:

- A copy of the 2001/2002 Biennial Resolution adopted by the City Council,
- A list of all of the new and continuing capital projects that will receive funding in the biennium,
- A discussion concerning the City's debt obligations and limits thereon,
- A staffing plan by City agency,
- A biennial Citizen Survey results summary,
- A glossary that may help the budget reader to better understand the document.

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RESOLUTION NO. R. 202 - 2000

EXPRESSING the approval of City Council of the 2001/2002 Biennial Budget for the City of Cincinnati.

WHEREAS, Council has adopted a budget process which emphasizes policy review and citizen involvement; and

WHEREAS, Council has held public meetings addressing the budget process and public hearings on November 21, November 28, December 5, and December 7, 2000 concerning the recommended 2001/2002 Biennial Budget; now, therefore,

BE IT RESOLVED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That the 2001/2002 Biennial Budget recommended by the City Manager as revised in accord with the directions of the City Council which is outlined in Schedule 1, attached hereto and by this reference made a part hereof, is approved subject to the availability of funds and the subsequent appropriation therefor.

Section 2. That the City Manager is directed to submit ordinances to appropriate 2001 funds to the operating and capital accounts as approved by the City Council.

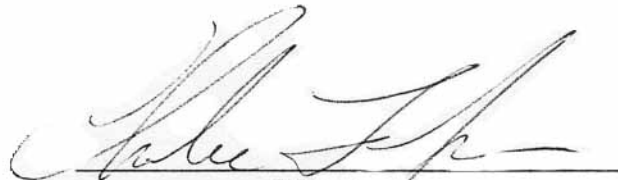
Section 3. That the City Manager is directed to submit a review and recommendations for the operating and capital budgets for 2002 in November 2001, in order to ensure timely implementation and continuation of the second year of the budgetary biennium.

Section 4. That it is anticipated and recognized that City Council may, after reviewing fiscal conditions then existing and forecast, adjust the 2002 capital and operating budgets to address future policies, and will enact ordinances to appropriate 2002 funds.



Section 5. That this resolution be spread upon the minutes of City Council and copies be sent to the appropriate City department.

Passed December 20, 2000

  
Mayor

Attest   
Clerk



## Schedule 1

### 2001/2002 Biennial Budget

	2001 Approved	2002 Approved
Operating Budget		
General Fund	\$ 308,075,640	\$ 316,946,230
Restricted Funds	<u>376,276,130</u>	<u>386,624,350</u>
<b>Total Operating Budget</b>	\$ 684,351,770	\$ 703,570,580
Capital Budget		
General Capital	77,906,000	132,845,000
Restricted Funds	<u>146,096,680</u>	<u>137,117,780</u>
<b>Total Capital Budget</b>	\$ 224,002,680	\$ 269,962,780
Consolidated Plan Budget		
CDBG Projects	22,406,380	19,712,000
HOME	4,808,000	4,808,000
ESG	591,000	591,000
HOPWA	<u>471,970</u>	<u>405,000</u>
<b>Total Consolidated Plan</b>	\$ 28,277,350	\$ 25,516,000
<b>Total 2001/2002 Biennial Budget</b>	\$ 936,631,800	\$ 999,049,360

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

General Capital		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of City Manager</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Center Hill Gas & Leachate	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000
2	Title X Enhancements/Implementation	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
3	Environmental Management System	\$100,000						\$100,000
5	Underground Storage Tanks	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$325,000
6	Emergency Environ. Cleanup	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$180,000
4	Transfer Station/Recycling Facility						\$6,100,000	\$6,100,000
Department of City Manager Total:		\$355,000	\$330,000	\$330,000	\$330,000	\$330,000	\$6,430,000	\$8,105,000
<b><u>Department of Finance</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	New Govt Financial Reporting Model	\$125,000						\$125,000
Department of Finance Total:		\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
<b><u>Department of Economic Development</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
6	Post Office Relocation	\$6,510,000	\$2,240,000	\$500,000				\$9,250,000
7	NBD Streetscape, Safety & Utility Impr.	\$347,100						\$347,100
8	NBD Pleasant Ridge Streetscape	\$386,900	\$385,600					\$772,500
9	NBD Columbia Square Dev. Phase III	\$376,200						\$376,200
10	NBD Evanston Streetscape II	\$97,200						\$97,200

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## 2001-2006 Capital Improvement Program Projects by Department

General Capital		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
11	NBD McFarland Corner III	\$32,100						\$32,100
12	NBD Hyde Park Sq. Streetscape	\$309,700	\$309,700	\$309,700				\$929,100
13	NBD Northside Parking Lot	\$98,700						\$98,700
14	NBD College Hill Streetscape	\$512,300	\$512,300	\$512,300				\$1,536,900
15	NBD Clifton Hgts. Parking Garage Study	\$21,000						\$21,000
16	NBD Mt Adams Lighting	\$23,600						\$23,600
17	NBD OTR Main St Parking Study	\$31,500						\$31,500
18	NBD Evanston Urban Renewal Plan	\$31,500						\$31,500
19	NBD OTR Tree Wells	\$31,500						\$31,500
20	NBD Hyde Park Sq. Pkg Study	\$31,500						\$31,500
21	NBD E. Price Hill Gateway	\$31,500						\$31,500
22	NBD Clarks Point Drinking Fountain	\$31,500						\$31,500
23	NBD Madisonville Urban Design Plan	\$31,500						\$31,500
24	NBD Mt. Adams Gateway	\$31,500						\$31,500
25	NBD N. Avondale Streetscape	\$43,200	\$385,000					\$428,200
26	Industrial Cluster Public Improvements	\$375,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,875,000
27	Retail/Commercial Opportunities	\$1,353,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,353,000
28	Enterprise Zone Admin. and Public Imp.	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
40	Emery Theatre Renovation	\$50,000	\$50,000					\$100,000
41	Contemporary Arts Center	\$500,000						\$500,000
42	Convention Place Mall Business Retention	\$405,000						\$405,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

General Capital		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
1	5th & Race Redevelopment		\$24,768,000	\$3,354,000				\$28,122,000
29	NBD Public Improvements (CC)		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
33	Oakley Redevelopment Public Improvements		\$1,000,000					\$1,000,000
1	NBD Public Improvements			\$678,000	\$1,500,000	\$1,500,000	\$1,500,000	\$5,178,000
3	4th & Race Development			\$8,500,000				\$8,500,000
1	Tax Increment Financing Projects				\$6,000,000			\$6,000,000
Department of Economic Development Total:		\$11,893,000	\$32,350,600	\$16,554,000	\$10,200,000	\$4,200,000	\$4,200,000	\$79,397,600
<b><u>Department of Neighborhood Services</u></b>								
<u>Priority</u>	<u>Project Title</u>							
2	Neighborhood Market Rate Housing	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$24,000,000
4	Downtown Housing Development	\$450,000	\$450,000	\$500,000	\$500,000	\$1,050,000	\$500,000	\$3,450,000
5	Findlay Market Housing Initiatives	\$200,000	\$200,000	\$200,000	\$200,000			\$800,000
1	HOME Match		\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$2,750,000
3	Citirama		\$1,000,000		\$1,000,000		\$1,000,000	\$3,000,000
Department of Neighborhood Services Total:		\$4,650,000	\$6,200,000	\$5,250,000	\$6,250,000	\$5,600,000	\$6,050,000	\$34,000,000
<b><u>Department of City Planning</u></b>								
<u>Priority</u>	<u>Project Title</u>							
1	Cincinnati 2020 Urban Renewal Plan	\$90,000						\$90,000

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## 2001-2006 Capital Improvement Program Projects by Department

<b>General Capital</b>		<b><u>2001</u></b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>	<b><u>2006</u></b>	<b><u>2001-2006</u></b> <b><u>Total</u></b>
Department of City Planning Total:		\$90,000	\$0	\$0	\$0	\$0	\$0	\$90,000
<b><u>Department of Recreation</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
2	Recreation Facilities Renovation	\$1,050,000	\$1,000,000	\$1,000,000	\$1,200,000	\$1,690,000	\$1,690,000	\$7,630,000
3	Outdoor Facilities Renovation	\$1,500,000	\$1,500,000	\$1,500,000	\$1,960,000	\$2,000,000	\$2,000,000	\$10,460,000
4	Athletics Facilities Renovation	\$300,000	\$800,000	\$711,000	\$890,000	\$1,500,000	\$1,000,000	\$5,201,000
7	College Hill Community Center	\$927,000						\$927,000
5	Compliance with ADA		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
12	Mt. Washington Community Center		\$350,000					\$350,000
1	Information Systems Acquisition			\$100,000	\$100,000			\$200,000
Department of Recreation Total:		\$3,777,000	\$3,750,000	\$3,411,000	\$4,250,000	\$5,290,000	\$4,790,000	\$25,268,000
<b><u>Department of Parks</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Park Infrastructure Rehabilitation	\$2,675,000	\$2,767,000	\$2,680,000	\$3,000,000	\$3,400,000	\$3,400,000	\$17,922,000
2	Master Plan Implementation	\$325,000	\$425,000	\$658,000	\$520,000	\$883,000	\$900,000	\$3,711,000
4	Central Riverfront Park	\$550,000						\$550,000
7	Duck Creek Bank Stabilization	\$25,000						\$25,000
Department of Parks Total:		\$3,575,000	\$3,192,000	\$3,338,000	\$3,520,000	\$4,283,000	\$4,300,000	\$22,208,000



# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

General Capital		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of Buildings &amp; Inspections</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Hazard Abatement Program	\$57,000	\$58,000	\$58,000	\$63,000	\$75,000	\$74,000	\$385,000
Department of Buildings & Inspections Total:		\$57,000	\$58,000	\$58,000	\$63,000	\$75,000	\$74,000	\$385,000
<b><u>Department of Safety</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Citywide Communication System	\$10,075,000	\$6,125,000	\$8,400,000	\$2,700,000			\$27,300,000
2	Defibrillators	\$149,500						\$149,500
3	Employee Monitoring System	\$150,000						\$150,000
4	911 Replacement	\$247,400	\$250,000					\$497,400
5	Bullet Trap Containment System	\$425,000						\$425,000
6	Mobile Video Recorders	\$210,600	\$210,600					\$421,200
7	Self Contained Breathing Apparatus			\$720,000				\$720,000
8	Air Compressor/Qualitative Tester			\$85,000				\$85,000
9	Computer Aided Dispatch Replacement			\$190,000	\$1,257,000	\$1,045,200		\$2,492,200
10	Hydraulic Rescue Tools			\$60,000				\$60,000
12	Audio Visual Training Aids			\$20,000				\$20,000
14	Document Imaging and Scanning System						\$170,000	\$170,000
16	Defibrillator - Replacement						\$540,000	\$540,000
17	Computer Replacement and Enhancements						\$125,000	\$125,000

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## 2001-2006 Capital Improvement Program Projects by Department

General Capital		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
Department of Safety Total:		\$11,257,500	\$6,585,600	\$9,475,000	\$3,957,000	\$1,045,200	\$835,000	\$33,155,300
<b><u>Department of Transportation &amp; Eng.</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Information Systems Acquisition	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000
3	Street Rehabilitation	\$14,806,200	\$15,250,400	\$15,708,000	\$16,180,000	\$16,665,000	\$17,390,400	\$96,000,000
4	Bridge Rehabilitation Program	\$1,000,000	\$1,000,000	\$1,100,000	\$1,100,000	\$1,200,000	\$1,200,000	\$6,600,000
5	Wall Stab. & Landslide Correction	\$1,000,000	\$1,000,000	\$1,100,000	\$1,100,000	\$1,200,000	\$1,200,000	\$6,600,000
6	Hillside Stairway Rehabilitation Program	\$260,000	\$275,000	\$290,000	\$305,000	\$320,000	\$335,000	\$1,785,000
7	Sidewalk Repair Program	\$357,000	\$378,600	\$1,350,000	\$873,000	\$969,000	\$1,020,000	\$4,947,600
12	Street Improvements	\$900,000	\$950,000	\$700,000	\$800,000	\$1,550,000	\$1,324,600	\$6,224,600
13	Community Street Improvements	\$1,100,000		\$1,100,000		\$1,100,000	\$1,100,000	\$4,400,000
14	Waldvogel Viaduct Replacement	\$170,000	\$1,270,000					\$1,440,000
15	Mehring Way: Smith to Gest	\$700,000						\$700,000
16	Red Bank: Madison to Corp. Line	\$50,000						\$50,000
17	Columbia Pkwy: Celestial - Bains	\$50,000		\$1,800,000				\$1,850,000
18	Neighborhood Gateways	\$50,000	\$50,000					\$100,000
19	Gateways/Greenways (Downtown)	\$100,000	\$100,000					\$200,000
20	Gilbert Avenue Greenway: Phases I-III	\$125,000	\$175,000	\$125,000	\$725,000	\$110,000	\$640,000	\$1,900,000
21	Bicycle Transportation Program	\$150,000	\$150,000	\$100,000	\$100,000	\$150,000	\$150,000	\$800,000
22	Caldwell-Seymour Bicycle Trail	\$150,000	\$75,000			\$440,000		\$665,000
23	Bicycle Grates, Phase IV	\$30,000	\$65,000					\$95,000

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## 2001-2006 Capital Improvement Program Projects by Department

General Capital		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
24	Columbia Parkway Enhancements	\$468,000	\$300,000	\$385,000	\$385,000			\$1,538,000
25	Skywalk Improvements	\$150,000	\$150,000					\$300,000
26	CBD Pedestrian & Parking Lot Signage	\$100,000	\$100,000					\$200,000
27	Hamilton Ave. Improvements	\$200,000						\$200,000
28	M.L. King Drive Improvements	\$100,000						\$100,000
29	Red Bank Road Widening	\$100,000	\$450,000					\$550,000
30	Queen City Ave-White/Wyoming	\$300,000	\$100,000	\$1,000,000				\$1,400,000
31	Riverfront Utilities	\$1,200,000		\$1,200,000				\$2,400,000
33	Central Riverfront Pedestrian Imp.	\$350,000	\$350,000					\$700,000
40	Central Avenue: Pete Rose Way to 7th	\$3,000,000						\$3,000,000
43	Colerain Corridor TSM Improvements	\$100,000				\$1,275,000	\$1,200,000	\$2,575,000
67	Neighborhood Transportation Strategy	\$100,000						\$100,000
68	Comprehensive Transportation Plan	\$100,000						\$100,000
2	Pavement Management		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
8	Curb Repair Program			\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
44	Asset Management System					\$100,000	\$100,000	\$200,000
55	I-71 Ramp to Eggleston Avenue					\$550,000		\$550,000
56	Harrison Avenue Improvements					\$150,000		\$150,000
Department of Transportation & Eng. Total:		\$27,366,200	\$22,489,000	\$26,758,000	\$22,368,000	\$26,579,000	\$26,460,000	\$152,020,200

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## 2001-2006 Capital Improvement Program Projects by Department

General Capital		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of General Services</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Fleet Replacements	\$5,539,600	\$5,633,200	\$6,124,800	\$4,543,300	\$11,625,000	\$7,805,900	\$41,271,800
2	City Facility Hazard Correction	\$500,000	\$500,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,400,000
3	City Facility Renovations	\$3,046,900	\$2,650,000	\$3,250,000	\$3,250,000	\$3,207,300	\$2,000,000	\$17,404,200
4	Community Facilities Improvements	\$700,000	\$700,000	\$700,000	\$700,000			\$2,800,000
5	Client/Server Enhancements	\$410,000	\$511,000	\$407,500	\$380,000	\$400,000	\$300,000	\$2,408,500
6	Telephone System Upgrade & Replacement	\$440,000	\$254,700	\$200,000	\$180,000	\$200,000	\$100,000	\$1,374,700
9	CAGIS Infrastructure	\$100,000	\$100,000	\$28,000	\$100,000			\$328,000
10	Electronic Mail Conversion	\$261,000	\$236,000					\$497,000
11	Electronic Government	\$356,000	\$442,000	\$420,000	\$465,000	\$474,000	\$493,000	\$2,650,000
16	Area Photo Reflight of Hamilton County	\$174,000	\$115,000					\$289,000
35	Spinney Field Improvements	\$200,000						\$200,000
14	Information Tech. Strategic Initiatives		\$398,000	\$885,000	\$1,012,000	\$800,000	\$1,000,000	\$4,095,000
20	Inventory System		\$200,000	\$200,000				\$400,000
25	Boiler Replacement		\$250,000					\$250,000
31	Convention Center Expansion		\$43,300,000					\$43,300,000
7	Replacement Facilities			\$5,675,400	\$5,500,500	\$5,500,500	\$5,500,500	\$22,176,900
22	Replace Cooling Towers			\$350,000				\$350,000
Department of General Services Total:		\$11,727,500	\$55,289,900	\$18,590,700	\$16,480,800	\$22,556,800	\$17,549,400	\$142,195,100

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## 2001-2006 Capital Improvement Program Projects by Department

General Capital		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of Public Services</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Trash Receptacles	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,050,000
2	Public Services Inventory System	\$280,000						\$280,000
3	Traffic Signal Installation & Renovation	\$800,000	\$800,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$6,400,000
5	Traffic Signal Controllers & Detectors	\$330,000	\$340,000	\$350,000	\$360,000	\$370,000	\$83,600	\$1,833,600
6	Raised Pavement Markers	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
7	Neighborhood Street Calming	\$197,800	\$199,900	\$197,300	\$199,200	\$200,000	\$200,000	\$1,194,200
8	Central Parkway Lighting Replacement	\$500,000		\$450,000				\$950,000
4	Computerized Traffic Signal System		\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Department of Public Services Total:		\$2,457,800	\$2,039,900	\$2,897,300	\$2,459,200	\$2,470,000	\$2,183,600	\$14,507,800
<b><u>Department of Health</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Facilities Renovation & Repairs	\$185,000	\$200,000	\$250,000	\$300,000	\$340,000	\$360,000	\$1,635,000
2	Health Facilities ADA	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000
3	Elm Street Renovation	\$200,000	\$170,000					\$370,000
10	Private Sewer Emergency Repairs	\$130,000	\$130,000	\$50,000	\$50,000	\$50,000	\$50,000	\$460,000
Department of Health Total:		\$575,000	\$560,000	\$360,000	\$410,000	\$450,000	\$470,000	\$2,825,000
General Capital Total:		\$77,906,000	\$132,845,000	\$87,022,000	\$70,288,000	\$72,879,000	\$73,342,000	\$514,282,000

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## 2001-2006 Capital Improvement Program Projects by Department

Parking Facilities		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of General Services</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
2	Structural Maint., Repair, Renovation	\$370,000	\$850,000	\$1,325,000	\$1,400,000	\$450,000	\$650,000	\$5,045,000
3	Equipment Replacment/Upgrade	\$150,000	\$100,000	\$200,000		\$425,000	\$200,000	\$1,075,000
4	Revenue Control Equipment	\$120,000		\$100,000	\$400,000		\$250,000	\$870,000
5	Parking Meter Replacement			\$500,000				\$500,000
Department of General Services Total:		\$640,000	\$950,000	\$2,125,000	\$1,800,000	\$875,000	\$1,100,000	\$7,490,000
Parking Facilities Total:		\$640,000	\$950,000	\$2,125,000	\$1,800,000	\$875,000	\$1,100,000	\$7,490,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

General Aviation		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of City Manager</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Noise Monitoring and Abatement	\$100,000						\$100,000
Department of City Manager Total:		\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
<b><u>Department of General Services</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Local Matching Funds - FAA Projects	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
2	Lunken ATCT Improvements	\$76,000						\$76,000
3	Lunken Administration & City Hangers Imp.	\$40,000	\$40,000					\$80,000
4	Lunken Terminal Improvements	\$60,000						\$60,000
5	Lunken Field Improvements	\$60,000	\$40,000					\$100,000
6	Airport Road Improvements	\$25,000						\$25,000
7	Maintenance Shop Expansion	\$85,000						\$85,000
8	Parking Lot Expansion/Improvement		\$155,000					\$155,000
Department of General Services Total:		\$546,000	\$435,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,781,000
General Aviation Total:		\$646,000	\$435,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,881,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

Stormwater Management		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of Sewers</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Drainage Corrections/Improvements	\$905,000	\$1,515,100	\$1,181,600	\$1,042,300	\$974,600	\$1,106,900	\$6,725,500
2	Duck Creek Flood Protection	\$971,000	\$385,000	\$295,000				\$1,651,000
3	Barrier Dam and NPDES	\$100,000	\$100,000	\$150,000	\$600,000	\$600,000	\$600,000	\$2,150,000
Department of Sewers Total:		\$1,976,000	\$2,000,100	\$1,626,600	\$1,642,300	\$1,574,600	\$1,706,900	\$10,526,500
Stormwater Management Total:		\$1,976,000	\$2,000,100	\$1,626,600	\$1,642,300	\$1,574,600	\$1,706,900	\$10,526,500



# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

Infrastructure Fund		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of Transportation &amp; Eng.</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
3	Bus Stop Access Improvement Program	\$200,000						\$200,000
	Department of Transportation & Eng. Total:	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
	Infrastructure Fund Total:	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

MSD Capital Improvements		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of Sewers</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
2	Hull Avenue Sewer	\$20,000						\$20,000
3	Mariemont Outfall Sewer Replacement	\$500,000						\$500,000
4	CSO - High Water/Dry Weather	\$35,000						\$35,000
5	Wooster Pike Sewer	\$1,568,600						\$1,568,600
6	Eastern and Delta Avenue Sewer	\$500,000						\$500,000
7	NCH Replacement Sewer-Phase 3	\$20,000						\$20,000
8	Ludlow Run Relief Sewer	\$396,000						\$396,000
9	CSO Modifications Mill Creek	\$250,000						\$250,000
10	CSO Modifications Mill Creek	\$10,000						\$10,000
11	Greenridge Pump Station Upgrades	\$413,000						\$413,000
12	Moerlein Street Sewer Replacement	\$40,000						\$40,000
13	Erkenbrecker Ave. Sewer Replacement	\$75,000						\$75,000
15	Pump Station Replacement	\$200,000						\$200,000
16	Galbraith Road Replacement Sewer	\$150,000						\$150,000
17	Wynnbrook Estates Pump Station	\$482,700						\$482,700
18	St. James St. Sewer Replacement	\$768,400						\$768,400
19	Northern Avenue Combined Sewer	\$100,000						\$100,000
20	Tide Gate Replacements	\$182,000						\$182,000
21	Mill Creek WWTP Liquid Treatment	\$2,157,000						\$2,157,000
22	Wastewater Treatment Plant Improvements	\$55,000						\$55,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

MSD Capital Improvements		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
23	Clearview Avenue Combined Sewer	\$550,000						\$550,000
24	Wardall & Epworth Combined Sewer	\$40,000						\$40,000
25	Taylor Creek Interceptor	\$500,000						\$500,000
26	White Oaks Estates WWTP Elimination	\$264,000						\$264,000
27	Beechmont Ave. Area Flood Control	\$680,000						\$680,000
28	Durango Green & Shady Lane Pump	\$686,500						\$686,500
29	Wesselman Road Interceptor	\$150,000						\$150,000
30	Pebble Creek WWTP - Elimination	\$775,000						\$775,000
31	Southern Branch Replacement	\$100,000						\$100,000
32	MSD Collection Facility Security	\$92,600						\$92,600
33	Madeira Drainage Area Sewer	\$760,000						\$760,000
34	Sycamore Wastewater Plant Study	\$500,000						\$500,000
35	Oakview Pump Station Elimination	\$322,200						\$322,200
36	Hengehold Pump Station Elimination	\$320,600						\$320,600
37	Attica - Swift Sanitary Sewer Study	\$100,000						\$100,000
38	Covedale Sewers Improvements	\$515,000						\$515,000
39	Combined Sewer Overflow Modification	\$294,000						\$294,000
40	Eastern Avenue - Lancaster to Bayou	\$1,870,000						\$1,870,000
41	Norwood Tunnel Sewer	\$200,000						\$200,000
42	Eastern and Delta Avenue Sewers	\$9,500,000						\$9,500,000
43	Trenchless Technology Sewer Rehab	\$6,000,000						\$6,000,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

MSD Capital Improvements		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
44	Emergency Sewer Repairs	\$3,000,000						\$3,000,000
45	Shotcrete Sewer Work - V	\$500,000						\$500,000
46	Mullen Road Interceptor	\$55,600						\$55,600
47	System Wide Model Phase 2	\$4,341,500						\$4,341,500
48	Incinerator SCADA Upgrade	\$2,500,000						\$2,500,000
50	Galbraith Road Building Additions	\$250,000						\$250,000
51	Reading Road Sewer Replacement	\$500,700						\$500,700
52	Mill Creek WWTP - Solid Management	\$3,660,000						\$3,660,000
53	Polk Run Wastewater Treatment Plant	\$5,962,000						\$5,962,000
54	Northbrook Relief Sewer	\$300,000						\$300,000
55	Gungadin and Paddison Road Sewers	\$2,500,500						\$2,500,500
56	Springdale Sewer Improvements	\$350,000						\$350,000
57	Delhi Township Pump Stations	\$1,519,000						\$1,519,000
58	White Oak Estates Pump Station	\$152,200						\$152,200
59	Addyston Pump Station Elimination	\$585,000						\$585,000
60	Garden Hill Pump Station Elimination	\$503,300						\$503,300
1	Combined Sewer Overflows (CSOs)	\$3,446,000	\$6,500,000	\$20,582,300	\$4,842,800	\$5,000,000		\$40,371,100
2	Sanitary Sewer Overflows (SSOs)	\$13,674,100	\$20,999,600	\$4,132,200	\$8,000,000	\$10,000,000		\$56,805,900
3	Water In Basement Projects (WIBs)	\$571,300	\$1,000,000	\$967,000	\$1,000,000	\$5,000,000		\$8,538,300
4	Treatment Plant Projects	\$18,245,900	\$6,832,000	\$7,500,000	\$10,000,000	\$10,000,000		\$52,577,900
5	Sanitary Sewer Improvement Projects	\$11,450,800	\$13,884,500	\$12,403,400	\$23,516,600	\$15,000,000		\$76,255,300

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

MSD Capital Improvements		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
6	Long Range Planning/QUEST		\$5,230,800	\$3,416,000	\$5,465,600	\$4,714,700	\$5,000,000	\$23,827,100
	Department of Sewers Total:	\$58,822,400	\$52,618,900	\$52,632,100	\$51,050,500	\$52,074,100	\$50,000,000	\$317,198,000
	MSD Capital Improvements Total:	\$58,822,400	\$52,618,900	\$52,632,100	\$51,050,500	\$52,074,100	\$50,000,000	\$317,198,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

Water Works		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b><u>Department of Water Works</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Replacement Water Mains	\$14,000,000	\$14,400,000	\$14,800,000	\$15,200,000	\$15,600,000	\$16,000,000	\$90,000,000
2	Retrofit Switch Gear/Outdoor Sub Station	\$300,000						\$300,000
3	Regeneration Furnace Refractory	\$80,000	\$85,000					\$165,000
4	Total Enterprise Asset Mgt - Phase 1	\$3,964,000						\$3,964,000
5	Meter Replacement Program	\$3,008,000	\$5,995,000	\$5,995,000	\$5,995,000	\$5,996,000	\$5,997,000	\$32,986,000
6	New Project Linkages	\$130,000	\$570,000	\$250,000	\$250,000	\$300,000	\$300,000	\$1,800,000
7	Elevator Electrical Upgrade - CPC	\$75,000						\$75,000
8	Replacement of Flouride Tanks - BP	\$60,000						\$60,000
9	Montgomery Road Control Valves	\$218,000						\$218,000
10	Mack Tank Refurbishing	\$600,000						\$600,000
11	Projected Street Improvements	\$4,000,000	\$4,100,000	\$4,200,000	\$4,300,000	\$4,400,000	\$4,500,000	\$25,500,000
12	Water West Chloramination Facility	\$250,000						\$250,000
13	Montgomery Road Water Main	\$1,250,000	\$1,250,000					\$2,500,000
14	Mason Road Water Main	\$1,000,000	\$1,000,000					\$2,000,000
15	Sand Filter Control Automation	\$500,000						\$500,000
17	N. Kentucky Reservoir and Pump Station	\$4,285,000	\$4,645,000					\$8,930,000
18	N Kentucky - River Rd, Evans to Maryland	\$255,000	\$595,000					\$850,000
19	N Ky. - River Rd, Mt Echo to Southside	\$960,000						\$960,000
20	N Ky - River Rd, Conrail to Riverside	\$3,180,000						\$3,180,000
21	N Ky-River Rd, Riverside to Anderson	\$1,780,000	\$1,385,000					\$3,165,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

<b>Water Works</b>		<b><u>2001</u></b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>	<b><u>2006</u></b>	<b><u>2001-2006 Total</u></b>
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
22	Northern Kentucky - Ohio River Crossing	\$4,100,000						\$4,100,000
23	Rehabilitate Water Mains	\$2,500,000	\$2,600,000	\$2,600,000	\$2,700,000	\$2,700,000	\$2,800,000	\$15,900,000
24	Projected Private Developments	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
25	Miscellaneous Expert Services	\$50,000	\$50,000	\$50,000	\$50,000	\$75,000	\$75,000	\$350,000
26	Masonry Repair - RMTP	\$300,000						\$300,000
27	Lime Sludge Disposal - BP	\$300,000						\$300,000
28	Irwin Simpson Pump Station	\$650,000	\$1,350,000					\$2,000,000
29	WQ&T Facility Expansion and Renovation	\$5,200,000	\$1,900,000					\$7,100,000
30	Filter Replacement - RMTP	\$1,400,000		\$6,800,000				\$8,200,000
31	BP Revise Well Discharge Piping	\$30,000						\$30,000
32	Storm Drain Replacement	\$75,000						\$75,000
33	Water West Mains	\$600,000			\$1,400,000			\$2,000,000
34	New Haven Road, Crosby to Oxford	\$2,200,000						\$2,200,000
35	Sheed Road, Desertgold to 600' South	\$75,000						\$75,000
36	Van Blaricum/Hillside/Cleves Warsaw WM	\$446,000						\$446,000
37	Wesselman Road/Taylor Road	\$775,000						\$775,000
38	Cherry Grove Discharge Water Main	\$263,000						\$263,000
39	Cooling Tower - RMTP	\$125,000						\$125,000
40	Bolton Plant Automation Upgrade	\$100,000	\$100,000					\$200,000
41	Retrofit Switch Gear - Tennyson	\$200,000						\$200,000
42	Bolton Plant Clearwell Baffle	\$150,000	\$750,000					\$900,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

Water Works		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
43	BP Well Field Expansion and Protection	\$250,000	\$750,000					\$1,000,000
44	Filters Media Replacement - BP	\$50,000	\$300,000	\$200,000				\$550,000
45	Total Enterprise Asset Mgt. - Phase 2	\$357,000	\$1,479,000					\$1,836,000
46	Images	\$555,000	\$572,000					\$1,127,000
47	Continuous WQ Monitors - Dist. System	\$15,000	\$15,000					\$30,000
48	Sampling Station	\$25,000	\$50,000					\$75,000
49	Mobile Computing	\$1,220,000	\$470,000					\$1,690,000
50	Scada/Cagis Interface	\$50,000						\$50,000
51	Lamella Plate Pack Rebuilding	\$100,000	\$100,000					\$200,000
52	Miscellaneous Improvements	\$50,000	\$50,000	\$50,000	\$50,000	\$55,000	\$55,000	\$310,000
53	Projected Station Valve Replacement	\$75,000	\$75,000	\$80,000	\$80,000	\$80,000	\$90,000	\$480,000
54	Sand Filter Electric Upgrade - RMTP	\$50,000						\$50,000
55	Weld & Machine Shop Equipment Upgrade	\$125,000	\$125,000					\$250,000
56	Customer Information System - Banner	\$624,000						\$624,000
57	Call Center	\$400,000						\$400,000
1	Scada Communication Upgrade		\$200,000					\$200,000
2	Replacement of Flouride Tanks - RMTP		\$80,000					\$80,000
3	Alternative Coagulant Feed Equipment		\$150,000					\$150,000
4	Blue Ash/Cooper Water Main		\$2,000,000					\$2,000,000
5	Coagulation Basin - Rehabilitation		\$1,400,000					\$1,400,000
6	Anderson Elevated Tank		\$800,000					\$800,000



# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

Water Works		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
7	Mt. Washington Pump 3		\$100,000					\$100,000
8	Peach Grove Tank		\$1,000,000					\$1,000,000
9	Recycle Elimination - RMTP		\$1,620,000					\$1,620,000
10	Filter Aid Addition		\$75,000	\$925,000				\$1,000,000
11	Miscellaneous Tank Refurbishing		\$500,000	\$510,000	\$520,000	\$530,000	\$540,000	\$2,600,000
12	Lamella Roof Replacement		\$200,000					\$200,000
13	New Water Mains		\$1,045,000	\$2,040,000	\$2,080,000	\$2,120,000	\$2,160,000	\$9,445,000
14	Main Station Circuit Breaker Retrofit		\$500,000					\$500,000
15	Tennyson Standpipe Painting		\$50,000					\$50,000
16	Misc. Information System Developments		\$800,000	\$1,500,000	\$1,500,000	\$1,600,000	\$1,600,000	\$7,000,000
16	Chlorine Scrubber System		\$200,000					\$200,000
17	Tank Renovation Water Quality		\$200,000	\$200,000	\$200,000	\$200,000		\$800,000
18	Feed System Poly Phosphate		\$500,000					\$500,000
19	Wellhead Protection - Bolton Plant		\$50,000	\$50,000	\$50,000	\$50,000		\$200,000
20	Pete Rose Water Mains		\$1,750,000	\$2,000,000				\$3,750,000
21	Grandin Road Water Main		\$1,100,000	\$1,100,000				\$2,200,000
22	Eden Park/Gilbert Avenue		\$955,000					\$955,000
23	Tennyson/Kellogg/Delta Water Mains		\$1,720,000	\$1,720,000				\$3,440,000
24	Rechlorination in the Distribution Sys.		\$200,000					\$200,000
25	Mail Machine		\$150,000					\$150,000
1	Mt. Airy Tank			\$1,000,000				\$1,000,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

Water Works		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
2	Green Hills Reservoir			\$1,250,000	\$1,000,000			\$2,250,000
3	Ohio River Plant Roof Replacement			\$75,000				\$75,000
4	Motor Technology Upgrade - Bolton Plant			\$200,000				\$200,000
5	Mehring Way Water Main			\$1,500,000	\$2,000,000			\$3,500,000
6	Edwards Road Water Mains			\$1,500,000				\$1,500,000
7	ORP 5 KV Circuit Breaker Rehab			\$200,000				\$200,000
8	Tennyson Station Pump - Central			\$1,000,000				\$1,000,000
9	Tennyson Station Pump - Eastern Hills			\$1,400,000				\$1,400,000
1	Filter to Waste Cycle				\$1,475,000			\$1,475,000
2	Replace Cast Iron Underdrain				\$2,000,000			\$2,000,000
3	Rebaffle Clearwell Influent				\$1,000,000			\$1,000,000
4	Feed for Algae Control				\$500,000			\$500,000
5	Settling Reservoir Baffle				\$1,000,000			\$1,000,000
6	Observatory Avenue Water Main				\$1,250,000			\$1,250,000
7	Paxton/Isabella Water Mains				\$1,250,000	\$1,250,000		\$2,500,000
1	Peach Grove Pump Station and Reservoir					\$2,600,000		\$2,600,000
2	Cornell Road Pump Upsizing					\$100,000		\$100,000
1	Cherry Grove Reservoir						\$800,000	\$800,000
2	Montgomery Road Water Mains						\$1,250,000	\$1,250,000
3	Parsons/Martin Water Mains						\$1,000,000	\$1,000,000
4	Madison Road Water Mains						\$1,200,000	\$1,200,000

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## 2001-2006 Capital Improvement Program Projects by Department

Water Works		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<u>Priority</u>	<u>Project Title</u>							
5	Western Hills Pump Satellite						\$1,100,000	\$1,100,000
6	Harrison Road Pump Station - 5th Unit						\$25,000	\$25,000
7	Bolton Plant West Pump - 3rd Unit						\$30,000	\$30,000
8	Madison/Ridge Water Mains						\$2,700,000	\$2,700,000
Department of Water Works Total:		\$63,630,000	\$62,356,000	\$53,445,000	\$46,100,000	\$37,906,000	\$42,472,000	\$305,909,000
Water Works Total:		\$63,630,000	\$62,356,000	\$53,445,000	\$46,100,000	\$37,906,000	\$42,472,000	\$305,909,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Department

Income Tax Transit		2001	2002	2003	2004	2005	2006	2001-2006 Total
<b><u>Department of Transportation &amp; Eng.</u></b>								
<b><u>Priority</u></b>	<b><u>Project Title</u></b>							
1	Transit/Rail Corridor Preservation Acq.	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
2	OKI Corridor Studies	\$685,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$935,000
Department of Transportation & Eng. Total:		\$785,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,535,000
Income Tax Transit Total:		\$785,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,535,000



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b>Economic Development</b>									
City Planning	1	Cincinnati 2020 Urban Renewal Plan	\$90,000	\$0	\$0	\$0	\$0	\$0	\$90,000
Economic Development	6	Post Office Relocation	\$6,510,000	\$2,240,000	\$500,000	\$0	\$0	\$0	\$9,250,000
Economic Development	7	NBD Streetscape, Safety & Utility Impr.	\$347,100	\$0	\$0	\$0	\$0	\$0	\$347,100
Economic Development	8	NBD Pleasant Ridge Streetscape	\$386,900	\$385,600	\$0	\$0	\$0	\$0	\$772,500
Economic Development	9	NBD Columbia Square Dev. Phase III	\$376,200	\$0	\$0	\$0	\$0	\$0	\$376,200
Economic Development	10	NBD Evanston Streetscape II	\$97,200	\$0	\$0	\$0	\$0	\$0	\$97,200
Economic Development	11	NBD McFarland Corner III	\$32,100	\$0	\$0	\$0	\$0	\$0	\$32,100
Economic Development	12	NBD Hyde Park Sq. Streetscape	\$309,700	\$309,700	\$309,700	\$0	\$0	\$0	\$929,100
Economic Development	13	NBD Northside Parking Lot	\$98,700	\$0	\$0	\$0	\$0	\$0	\$98,700
Economic Development	14	NBD College Hill Streetscape	\$512,300	\$512,300	\$512,300	\$0	\$0	\$0	\$1,536,900
Economic Development	15	NBD Clifton Hgts. Parking Garage Study	\$21,000	\$0	\$0	\$0	\$0	\$0	\$21,000
Economic Development	16	NBD Mt Adams Lighting	\$23,600	\$0	\$0	\$0	\$0	\$0	\$23,600
Economic Development	17	NBD OTR Main St Parking Study	\$31,500	\$0	\$0	\$0	\$0	\$0	\$31,500
Economic Development	18	NBD Evanston Urban Renewal Plan	\$31,500	\$0	\$0	\$0	\$0	\$0	\$31,500
Economic Development	19	NBD OTR Tree Wells	\$31,500	\$0	\$0	\$0	\$0	\$0	\$31,500
Economic Development	20	NBD Hyde Park Sq. Pkg Study	\$31,500	\$0	\$0	\$0	\$0	\$0	\$31,500
Economic Development	21	NBD E. Price Hill Gateway	\$31,500	\$0	\$0	\$0	\$0	\$0	\$31,500



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
Economic Development	22	NBD Clarks Point Drinking Fountain	\$31,500	\$0	\$0	\$0	\$0	\$0	\$31,500
Economic Development	23	NBD Madisonville Urban Design Plan	\$31,500	\$0	\$0	\$0	\$0	\$0	\$31,500
Economic Development	24	NBD Mt. Adams Gateway	\$31,500	\$0	\$0	\$0	\$0	\$0	\$31,500
Economic Development	25	NBD N. Avondale Streetscape	\$43,200	\$385,000	\$0	\$0	\$0	\$0	\$428,200
Economic Development	26	Industrial Cluster Public Improvements	\$375,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,875,000
Economic Development	27	Retail/Commercial Opportunities	\$1,353,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,353,000
Economic Development	28	Enterprise Zone Admin. and Public Imp.	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Economic Development	40	Emery Theatre Renovation	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$100,000
Economic Development	41	Contemporary Arts Center	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Economic Development	42	Convention Place Mall Business Retention	\$405,000	\$0	\$0	\$0	\$0	\$0	\$405,000
Economic Development	1	5th & Race Redevelopment	\$0	\$24,768,000	\$3,354,000	\$0	\$0	\$0	\$28,122,000
Economic Development	29	NBD Public Improvements (CC)	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Economic Development	33	Oakley Redevelopment Public Improvements	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
Economic Development	1	NBD Public Improvements	\$0	\$0	\$678,000	\$1,500,000	\$1,500,000	\$1,500,000	\$5,178,000
Economic Development	3	4th & Race Development	\$0	\$0	\$8,500,000	\$0	\$0	\$0	\$8,500,000
Economic Development	1	Tax Increment Financing Projects	\$0	\$0	\$0	\$6,000,000	\$0	\$0	\$6,000,000
General Services	31	Convention Center Expansion	\$0	\$43,300,000	\$0	\$0	\$0	\$0	\$43,300,000
Economic Development Total:			\$11,983,000	\$75,650,600	\$16,554,000	\$10,200,000	\$4,200,000	\$4,200,000	\$122,787,600

# Appendices



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
<b>Environment</b>									
City Manager	1	Center Hill Gas & Leachate	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000
City Manager	2	Title X Enhancements/Implementation	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
City Manager	3	Environmental Management System	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
City Manager	5	Underground Storage Tanks	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$325,000
City Manager	6	Emergency Environ. Cleanup	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$180,000
City Manager	4	Transfer Station/Recycling Facility	\$0	\$0	\$0	\$0	\$0	\$6,100,000	\$6,100,000
Health	10	Private Sewer Emergency Repairs	\$130,000	\$130,000	\$50,000	\$50,000	\$50,000	\$50,000	\$460,000
Parks	7	Duck Creek Bank Stabilization	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Environment Total:			\$510,000	\$460,000	\$380,000	\$380,000	\$380,000	\$6,480,000	\$8,590,000
<b>Equipment</b>									
General Services	1	Fleet Replacements	\$5,539,600	\$5,633,200	\$6,124,800	\$4,543,300	\$11,625,000	\$7,805,900	\$41,271,800
General Services	5	Client/Server Enhancements	\$410,000	\$511,000	\$407,500	\$380,000	\$400,000	\$300,000	\$2,408,500
General Services	6	Telephone System Upgrade & Replacement	\$440,000	\$254,700	\$200,000	\$180,000	\$200,000	\$100,000	\$1,374,700
General Services	9	CAGIS Infrastructure	\$100,000	\$100,000	\$28,000	\$100,000	\$0	\$0	\$328,000
General Services	10	Electronic Mail Conversion	\$261,000	\$236,000	\$0	\$0	\$0	\$0	\$497,000
General Services	11	Electronic Government	\$356,000	\$442,000	\$420,000	\$465,000	\$474,000	\$493,000	\$2,650,000
General Services	14	Information Tech. Strategic Initiatives	\$0	\$398,000	\$885,000	\$1,012,000	\$800,000	\$1,000,000	\$4,095,000



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
General Services	20	Inventory System	\$0	\$200,000	\$200,000	\$0	\$0	\$0	\$400,000
General Services	25	Boiler Replacement	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
General Services	22	Replace Cooling Towers	\$0	\$0	\$350,000	\$0	\$0	\$0	\$350,000
Public Services	1	Trash Receptacles	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,050,000
Public Services	2	Public Services Inventory System	\$280,000	\$0	\$0	\$0	\$0	\$0	\$280,000
Recreation	1	Information Systems Acquisition	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$200,000
Safety	1	Citywide Communication System	\$10,075,000	\$6,125,000	\$8,400,000	\$2,700,000	\$0	\$0	\$27,300,000
Safety	2	Defibrillators	\$149,500	\$0	\$0	\$0	\$0	\$0	\$149,500
Safety	3	Employee Monitoring System	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Safety	4	911 Replacement	\$247,400	\$250,000	\$0	\$0	\$0	\$0	\$497,400
Safety	5	Bullet Trap Containment System	\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000
Safety	6	Mobile Video Recorders	\$210,600	\$210,600	\$0	\$0	\$0	\$0	\$421,200
Safety	7	Self Contained Breathing Apparatus	\$0	\$0	\$720,000	\$0	\$0	\$0	\$720,000
Safety	8	Air Compressor/Qualitative Tester	\$0	\$0	\$85,000	\$0	\$0	\$0	\$85,000
Safety	9	Computer Aided Dispatch Replacement	\$0	\$0	\$190,000	\$1,257,000	\$1,045,200	\$0	\$2,492,200
Safety	10	Hydraulic Rescue Tools	\$0	\$0	\$60,000	\$0	\$0	\$0	\$60,000
Safety	12	Audio Visual Training Aids	\$0	\$0	\$20,000	\$0	\$0	\$0	\$20,000
Safety	14	Document Imaging and Scanning System	\$0	\$0	\$0	\$0	\$0	\$170,000	\$170,000



# Appendices



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
Safety	16	Defibrillator - Replacement	\$0	\$0	\$0	\$0	\$0	\$540,000	\$540,000
Safety	17	Computer Replacement and Enhancements	\$0	\$0	\$0	\$0	\$0	\$125,000	\$125,000
Transportation & Eng.	1	Information Systems Acquisition	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000
Equipment Total:			\$19,044,100	\$14,960,500	\$18,540,300	\$11,087,300	\$14,894,200	\$10,883,900	\$89,410,300

### Housing & Neighborhood Development

Buildings & Inspections	1	Hazard Abatement Program	\$57,000	\$58,000	\$58,000	\$63,000	\$75,000	\$74,000	\$385,000
Neighborhood Services	2	Neighborhood Market Rate Housing	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$24,000,000
Neighborhood Services	4	Downtown Housing Development	\$450,000	\$450,000	\$500,000	\$500,000	\$1,050,000	\$500,000	\$3,450,000
Neighborhood Services	5	Findlay Market Housing Initiatives	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$800,000
Neighborhood Services	1	HOME Match	\$0	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$2,750,000
Neighborhood Services	3	Citirama	\$0	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000	\$3,000,000
Housing & Neighborhood Development Total:			\$4,707,000	\$6,258,000	\$5,308,000	\$6,313,000	\$5,675,000	\$6,124,000	\$34,385,000

### Infrastructure (Small Commh.)

Finance	1	New Govt Financial Reporting Model	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
General Services	2	City Facility Hazard Correction	\$500,000	\$500,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,400,000
General Services	3	City Facility Renovations	\$3,046,900	\$2,650,000	\$3,250,000	\$3,250,000	\$3,207,300	\$2,000,000	\$17,404,200
General Services	4	Community Facilities Improvements	\$700,000	\$700,000	\$700,000	\$700,000	\$0	\$0	\$2,800,000
General Services	16	Area Photo Reflight of Hamilton County	\$174,000	\$115,000	\$0	\$0	\$0	\$0	\$289,000

# Appendices



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
General Services	7	Replacement Facilities	\$0	\$0	\$5,675,400	\$5,500,500	\$5,500,500	\$5,500,500	\$22,176,900
Health	1	Facilities Renovation & Repairs	\$185,000	\$200,000	\$250,000	\$300,000	\$340,000	\$360,000	\$1,635,000
Health	2	Health Facilities ADA	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000
Health	3	Elm Street Renovation	\$200,000	\$170,000	\$0	\$0	\$0	\$0	\$370,000
Parks	1	Park Infrastructure Rehabilitation	\$2,675,000	\$2,767,000	\$2,680,000	\$3,000,000	\$3,400,000	\$3,400,000	\$17,922,000
Parks	2	Master Plan Implementation	\$325,000	\$425,000	\$658,000	\$520,000	\$883,000	\$900,000	\$3,711,000
Public Services	3	Traffic Signal Installation & Renovation	\$800,000	\$800,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$6,400,000
Public Services	5	Traffic Signal Controllers & Detectors	\$330,000	\$340,000	\$350,000	\$360,000	\$370,000	\$83,600	\$1,833,600
Public Services	7	Neighborhood Street Calming	\$197,800	\$199,900	\$197,300	\$199,200	\$200,000	\$200,000	\$1,194,200
Public Services	8	Central Parkway Lighting Replacement	\$500,000	\$0	\$450,000	\$0	\$0	\$0	\$950,000
Public Services	4	Computerized Traffic Signal System	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Recreation	2	Recreation Facilities Renovation	\$1,050,000	\$1,000,000	\$1,000,000	\$1,200,000	\$1,690,000	\$1,690,000	\$7,630,000
Recreation	3	Outdoor Facilities Renovation	\$1,500,000	\$1,500,000	\$1,500,000	\$1,960,000	\$2,000,000	\$2,000,000	\$10,460,000
Recreation	4	Athletics Facilities Renovation	\$300,000	\$800,000	\$711,000	\$890,000	\$1,500,000	\$1,000,000	\$5,201,000
Recreation	5	Compliance with ADA	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Recreation	12	Mt. Washington Community Center	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000
Transportation & Eng.	3	Street Rehabilitation	\$14,806,200	\$15,250,400	\$15,708,000	\$16,180,000	\$16,665,000	\$17,390,400	\$96,000,000
Transportation & Eng.	4	Bridge Rehabilitation Program	\$1,000,000	\$1,000,000	\$1,100,000	\$1,100,000	\$1,200,000	\$1,200,000	\$6,600,000



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
Transportation & Eng.	5	Wall Stab. & Landslide Correction	\$1,000,000	\$1,000,000	\$1,100,000	\$1,100,000	\$1,200,000	\$1,200,000	\$6,600,000
Transportation & Eng.	6	Hillside Stairway Rehabilitation Program	\$260,000	\$275,000	\$290,000	\$305,000	\$320,000	\$335,000	\$1,785,000
Transportation & Eng.	7	Sidewalk Repair Program	\$357,000	\$378,600	\$1,350,000	\$873,000	\$969,000	\$1,020,000	\$4,947,600
Transportation & Eng.	12	Street Improvements	\$900,000	\$950,000	\$700,000	\$800,000	\$1,550,000	\$1,324,600	\$6,224,600
Transportation & Eng.	13	Community Street Improvements	\$1,100,000	\$0	\$1,100,000	\$0	\$1,100,000	\$1,100,000	\$4,400,000
Transportation & Eng.	14	Waldvogel Viaduct Replacement	\$170,000	\$1,270,000	\$0	\$0	\$0	\$0	\$1,440,000
Transportation & Eng.	15	Mehring Way: Smith to Gest	\$700,000	\$0	\$0	\$0	\$0	\$0	\$700,000
Transportation & Eng.	16	Red Bank: Madison to Corp. Line	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Transportation & Eng.	17	Columbia Pkwy: Celestial - Bains	\$50,000	\$0	\$1,800,000	\$0	\$0	\$0	\$1,850,000
Transportation & Eng.	18	Neighborhood Gateways	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$100,000
Transportation & Eng.	19	Gateways/Greenways (Downtown)	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$200,000
Transportation & Eng.	20	Gilbert Avenue Greenway: Phases I-III	\$125,000	\$175,000	\$125,000	\$725,000	\$110,000	\$640,000	\$1,900,000
Transportation & Eng.	21	Bicycle Transportation Program	\$150,000	\$150,000	\$100,000	\$100,000	\$150,000	\$150,000	\$800,000
Transportation & Eng.	22	Caldwell-Seymour Bicycle Trail	\$150,000	\$75,000	\$0	\$0	\$440,000	\$0	\$665,000
Transportation & Eng.	23	Bicycle Grates, Phase IV	\$30,000	\$65,000	\$0	\$0	\$0	\$0	\$95,000
Transportation & Eng.	24	Columbia Parkway Enhancements	\$468,000	\$300,000	\$385,000	\$385,000	\$0	\$0	\$1,538,000
Transportation & Eng.	25	Skywalk Improvements	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$300,000
Transportation & Eng.	27	Hamilton Ave. Improvements	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
Transportation & Eng.	28	M.L. King Drive Improvements	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Transportation & Eng.	29	Red Bank Road Widening	\$100,000	\$450,000	\$0	\$0	\$0	\$0	\$550,000
Transportation & Eng.	30	Queen City Ave-White/Wyoming	\$300,000	\$100,000	\$1,000,000	\$0	\$0	\$0	\$1,400,000
Transportation & Eng.	40	Central Avenue: Pete Rose Way to 7th	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Transportation & Eng.	43	Colerain Corridor TSM Improvements	\$100,000	\$0	\$0	\$0	\$1,275,000	\$1,200,000	\$2,575,000
Transportation & Eng.	2	Pavement Management	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Transportation & Eng.	8	Curb Repair Program	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Transportation & Eng.	44	Asset Management System	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$200,000
Transportation & Eng.	55	I-71 Ramp to Eggleston Avenue	\$0	\$0	\$0	\$0	\$550,000	\$0	\$550,000
Transportation & Eng.	56	Harrison Avenue Improvements	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000
Infrastructure (Smale Comm'n.) Total:			\$38,084,900	\$35,015,900	\$44,989,700	\$42,257,700	\$47,679,800	\$45,604,100	\$253,632,100

### New Infrastructure

General Services	35	Spinney Field Improvements	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Parks	4	Central Riverfront Park	\$550,000	\$0	\$0	\$0	\$0	\$0	\$550,000
Public Services	6	Raised Pavement Markers	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Recreation	7	College Hill Community Center	\$927,000	\$0	\$0	\$0	\$0	\$0	\$927,000
Transportation & Eng.	26	CBD Pedestrian & Parking Lot Signage	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$200,000
Transportation & Eng.	31	Riverfront Utilities	\$1,200,000	\$0	\$1,200,000	\$0	\$0	\$0	\$2,400,000



## 2001-2006 Capital Improvement Program Projects by Expenditure Category

### General Capital

<u>Department</u>	<u>Priority</u>	<u>Project Title</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2001-2006 Total</u>
Transportation & Eng.	33	Central Riverfront Pedestrian Imp.	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$700,000
Transportation & Eng.	67	Neighborhood Transportation Strategy	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Transportation & Eng.	68	Comprehensive Transportation Plan	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
New Infrastructure Total:			\$3,577,000	\$500,000	\$1,250,000	\$50,000	\$50,000	\$50,000	\$5,477,000
Total: General Capital			\$77,906,000	\$132,845,000	\$87,022,000	\$70,288,000	\$72,879,000	\$73,342,000	\$514,282,000



### DEBT OBLIGATIONS

#### Property Tax-Supported Debt Limitation

Section 133.03 of the Ohio Revised Code provides that the principal amount of voted and unvoted debt of the City may not exceed 10.5% of the City's assessed valuation, and that the principal amount of the unvoted debt may not exceed 5.5% of the City's assessed valuation. These limitations have been increased several times in the past. There are exemptions of the debt from the 5-1/2% and 10-1/2% limitations listed in the Ohio Revised Code Section 133.05. Among the kinds of debt that are exempt is debt issued for water works, voted urban redevelopment bonds not exceeding two percent of the total assessed property valuation, debt covenanted by appropriations annually from lawfully available municipal income taxes, recreational facilities, off-street parking and urban redevelopment, as well as debt (not heretofore incurred by the City) for certain other purposes.

The City's "indirect" (ten mill) debt limit was removed by decision of the Ohio courts. In September 1977, the Supreme Court of Ohio dismissed an appeal from the decision of the Court of Appeals, First Appellate District, Hamilton County, Ohio, involving the City's debt limitations. In summary, the City instituted a test case against the Director of Finance for the purpose of obtaining a definitive construction of certain sections of the City Charter bearing on the right of the City to levy taxes in excess of the ten mill limitation of Section 5705.02 of the Ohio Revised Code. As a result of the Court decision, the City has the right to levy property taxes without limitation to support its lawfully issued bonds and notes, and the City's ability to incur debt will be limited only by arithmetical (percentage) limitations set forth under Section 133.03 of the Ohio Revised Code.

The table shown on the next page presents financial data on the status of the statutory limitations as of December 31, 2000, including \$47.7 million in bonds authorized for 2001. The City is well within the 10.5% and 5.5% State Code limitations with a Legal Debt Margin of \$304,104,768 and \$33,345,006.

#### Property Tax-Supported Debt and Bonds Issued

The gross debt at December 31, 2000 was \$389.6 million, consisting of \$212.5 million in total self-supporting and municipal income tax supported debt, \$164.8 million in general obligation bonds and notes supported by the general tax levy, and \$12.3 million in economic development and urban renewal revenue bonds. The net tax supported debt at the end of fiscal year 2000 was \$152.1 million. For 1999, the gross debt at December 31, 1999 was \$310.6 million, consisting of \$174.7 million in total self-supporting and municipal income tax supported debt, \$123.1 million in general obligation bonds and notes supported by the general tax levy, and \$12.8 million in economic development and urban renewal revenue bonds. The net tax supported debt at the end of fiscal year 1999 was \$112.4 million.

During 2000, \$117.9 million of general obligation bonds were sold. The bonds included tax supported issues of \$55.1 million for street improvements, \$3.9 million for public building improvements, \$5.3 million for park and recreation improvements, \$11.6 million for urban redevelopment and urban renewal improvements, and \$42.0 million in police and fire pension refunding bonds. During 2000, \$62.9 million of general bonds and notes matured and were paid,

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with \$59.7 million of general bonds and notes paid during 1999. Within a general policy of no new taxes, the City will retire at least 76% of the outstanding debt within 10 years.

The City's general obligation bonds are rated "AA+" by Standard and Poor's and "Aa1" by Moody's rating services.

	Overall Debt <u>Limitation 10.5%</u>	Unvoted Debt <u>Limitation 5.5%</u>
Debt Limitation of Assessed Valuation	\$568,595,500	\$297,835,738
Debt Within Limitations	<u>264,490,732</u>	<u>264,490,732</u>
Legal Debt Margin	\$304,104,768	\$33,345,006
(a) Estimated 2001 Assessed Valuation is \$5,415,195,240		

# Approved Staffing Plan



	General Fund				Other Funds				All Funds			
	1999	2000	2001	2002	1999	2000	2001	2002	1999	2000	2001	2002
City Council	25.0	25.0	28.0	28.0					25.0	25.0	28.0	28.0
Office of the Mayor	5.0	5.0	5.0	5.0					5.0	5.0	5.0	5.0
Clerk of Council	7.0	7.0	7.0	7.0					7.0	7.0	7.0	7.0
City Manager	46.2	49.2	52.1	52.1	19.0	17.7	15.8	15.8	65.2	66.9	67.9	67.9
Buildings & Inspections	118.1	115.1	111.1	110.1	1.9	0.9	0.9	0.9	120.0	116.0	112.0	111.0
City Planning	21.5	21.0	20.5	20.5	6.5	6.5	6.0	6.0	28.0	27.5	26.5	26.5
Economic Development	23.5	23.5	21.5	21.5					23.5	23.5	21.5	21.5
Finance	149.0	146.0	141.0	141.0	50.2	51.2	54.2	54.2	199.2	197.2	195.2	195.2
General Services	40.0	40.0	50.0	50.0	495.6	493.9	480.2	480.2	535.6	533.9	530.2	530.2
Health	377.9	385.2	378.6	378.2	171.4	165.4	166.0	166.0	549.3	550.6	544.6	544.2
Law	79.0	79.0	79.0	79.0	6.5	6.5	6.5	6.5	85.5	85.5	85.5	85.5
Neighborhood Services	20.6	21.6	20.5	20.5	27.2	26.9	26.0	25.0	47.8	48.5	46.5	45.5
Parks	116.3	118.3	114.3	114.3	43.8	43.8	43.8	43.8	160.1	162.1	158.1	158.1
Personnel	38.2	31.2	34.2	34.2	3.0	3.0	3.0	3.0	41.2	34.2	37.2	37.2
Public Services		317.5	326.5	326.5		242.9	220.9	220.9		560.4	547.4	547.4
Public Works	412.0				313.4				725.4			
Recreation	478.8	485.1	370.4	368.4	34.5	32.7	93.1	93.1	513.3	517.8	463.5	461.5
Safety												
Fire	837.0	842.5	842.5	842.5					837.0	842.5	842.5	842.5
Police	1,345.4	1,343.4	1,337.4	1,337.4			2.0	2.0	1,345.4	1,343.4	1,339.4	1,339.4
Safety Director	8.0	7.5	6.5	6.5					8.0	7.5	6.5	6.5
Sewers					750.0	769.0	753.0	752.0	750.0	769.0	753.0	752.0
Transportation and Eng.		96.0	93.0	92.0		70.0	71.0	71.0		166.0	164.0	163.0
Water Works					641.6	641.6	634.8	634.8	641.6	641.6	634.8	634.8
<b>TOTAL</b>	<b>4,148.5</b>	<b>4,159.1</b>	<b>4,039.1</b>	<b>4,034.7</b>	<b>2,564.6</b>	<b>2,572.0</b>	<b>2,577.2</b>	<b>2,575.2</b>	<b>6,713.1</b>	<b>6,731.1</b>	<b>6,616.3</b>	<b>6,609.9</b>
Police Sworn	1,000.0	1,000.0	1,000.0	1,000.0					1,000.0	1,000.0	1,000.0	1,000.0
Fire Sworn	787.0	787.0	787.0	787.0					787.0	787.0	787.0	787.0
Non-Sworn	2,361.5	2,372.1	2,252.1	2,247.7	2,564.6	2,572.0	2,577.2	2,575.2	4,926.1	4,944.1	4,829.3	4,822.9





## CITIZEN SURVEY



The Citizen Survey is a biennial research study conducted by the University of Cincinnati's Institute of Public Research (IPR). It was last conducted in 1999. It serves as an integral component in the City Council's and the City Administration's development of budget policies concerning the delivery of public services. The survey randomly selected 530 City residents who answered 84 closed- and 2 open-ended questions. The questions were developed by the City in consultation with IPR. Some questions were modeled after the International City Managers Association (ICMA) questions so that the City's results can be compared on a national basis.

A summary of the findings, which are expressed verbatim, follows:

1. The **highest quality ratings** were received by:

- fire department services,
- emergency medical services,
- maintenance of city parks,
- Metro, and
- garbage collection.

2. The **lowest quality ratings** were received by:

- housing rehabilitation, and
- neighborhood business development programs.

3. Based on the assumption that **budget priority** should be given to those services which residents: 1) rated as being less than adequate, and 2) thought should be improved even if it means raising taxes, the following services should receive budget priority:

- housing rehabilitation, and
- neighborhood business development programs.

4. Eighty-nine percent of residents indicated that they were satisfied, overall, with the city services and programs in their neighborhood.

5. A large majority (84%) of residents were satisfied with the quality of life in their neighborhood. These results are consistent with those of previous years' surveys.

6. Sixty-two percent of residents reported that the condition of the roads in their neighborhood were "mostly good." Another 20 percent of residents reported that the roads in their neighborhood were in "good" condition. Eighteen percent said there were many bad spots.

7. Nearly half (46%) of city residents felt that their neighborhood business districts are staying the same, while 32 percent reported an improvement, and 21 percent reported a decline.

8. Forty-one percent of city residents thought that the downtown business district is improving. This percentage has increased from 26 percent in the 1995 citizen survey.



9. Sixty-three percent of city residents were aware of their community or neighborhood association. Fourteen percent said they belong, in some way, to their community or neighborhood association.
10. Consistent with previous years' surveys, over half (58%) of the residents felt that city government is either "very" or "somewhat" interested in their opinions, requests or suggestions.
11. Twenty-nine percent reported that city government was responsive to their needs "always" or "most of the time," and almost half (48%) reported that city government was "occasionally responsive to their needs."
12. In response to both an aided and unaided question, 11 percent of residents were aware of the Cincinnati Neighborhood Action Strategy (CNAS).
13. Forty-six percent of residents reported that they used a home personal computer at least occasionally. This percent has increased 10 percentage points since the 1997 survey.
14. Of the residents who use home personal computers, 69 percent indicated that they would be "somewhat" or "very" interested in using home computers to access information about city services.



## GLOSSARY OF TERMS



**AGENCY:** An organizational entity of the City of Cincinnati. Usually it relates to a Department of the City (such as the Department of Safety, or Public Services, etc.). It may also relate to a subordinate division of a Department, such as an operating Division. Or it may relate to any of the various Special Organizational Reporting Authorities discussed in Part II of this budget.

**APPROPRIATION:** Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

**BDS:** See Budget Development System.

**BIENNIAL BUDGET:** A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is 1999/2000, 2001/2002, and so on.

**BOND:** A long-term promissory note issued in order to generate financing for the construction, rehabilitation, or upgrade of City assets. The sale of bonds is the primary method of financing a capital program.

**BUDGET DEVELOPMENT SYSTEM (BDS):** An automated system used to prepare the biennial Operating Budget and related reports. This system is similar to the Capital Budget System (CBS) used to prepare the City's Capital Budget. It is supported by the Cincinnati Financial System (CFS).

**CAPITAL BUDGET COMMITTEE:** A committee comprised of the Deputy City Manager and the department heads of Public Services, Transportation & Engineering, Parks, Economic Development, Water Works, and Sewers. This committee meets with representatives from all City agencies, reviews analyses of Capital requests, and recommends a balanced Capital Budget to the City Manager for presentation to the City Council.

**CAPITAL INVESTMENT PROGRAM (CIP):** The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

**CAPITAL OUTLAY:** Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

**CARRYOVER BALANCE:** The net balance in a fund at the end of the fiscal year due to savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

**CDBG:** See Community Development Block Grant.

**CINCINNATI FINANCIAL SYSTEM (CFS):** An automated system to process financial transactions and prepare related reports. This system supports the Budget Development System (BDS).



**CINCINNATI NEIGHBORHOOD ACTION STRATEGY (CNAS):** City staff serve on interdepartmental teams to work with neighborhoods to identify their assets and concerns. CNAS is a partnership with neighborhood residents to develop actions to address those concerns. CNAS teams began in five pilot neighborhoods in 1995 and are now in all 52 City neighborhoods.

**CIP:** See Capital Investment Program.

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG):** The Federal grant which supports housing, economic development, health and human services, and planning and administration.

**CONSOLIDATED PLAN:** The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grants, and HOPWA. The plan also provides the framework for competitive grant applications for other housing and community development programs.

**CONTINUATION SERVICES BUDGET:** A budget in which the City provides nearly the same level of services which were provided in the previous year.

**CONTRACT AGENCIES:** The City contracts with some agencies to provide services, such as the Citizen's Committee on Youth (CCY), the Cincinnati Human Relations Commission (CHRC), and the Southwest Ohio Regional Transit Authority (SORTA). These are not City departments, nor are they operated by City employees, but the services are paid for by City funds and grants received from the City.

**DEBT SERVICE:** Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

**DEPARTMENT:** A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

**EBC:** See Executive Budget Committee.

**EMERGENCY SHELTER GRANT:** Federal funds to provide capital and operating support for emergency shelters and transitional housing for the homeless.

**EMPLOYEE BENEFITS:** City-contributed costs for pension and other benefits for City employees. Other benefits include health care, unemployment compensation, vision and dental care, and the Public Employees Assistance Program (PEAP).

**ENCUMBRANCE:** An amount of money committed for the payment of goods or services ordered but not yet received.

**ENTERPRISE FUNDS:** A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.

**EQUIPMENT ACCOUNTS:** Expenditure categories for "Motorized and Construction Equipment" (MCEA) and "Office and Technical Equipment" accounts (OTEA). MCEA is used for purchases of autos, trucks, back-hoes, etc. OTEA is for desks, office partitions, calculators, etc.



**EXCEPTION REQUEST:** Programs and/or items which are not included in the base requested or recommended budget. These include new program proposals or extraordinary increases which could not be included in the budget target.

**EXECUTIVE BUDGET COMMITTEE (EBC):** The members of this committee are the City Manager, the Deputy City Manager, the Assistant City Manager, the Director of Finance, and the Manager of Budget and Evaluation. The EBC is the City Manager's administration team to develop budget and policy recommendations to the City Council.

**EXPENDITURE:** The cost for the personnel, materials, and equipment required for a department to function.

**FISCAL YEAR (FY):** Cincinnati's fiscal year runs from January 1 through December 31.

**FTE:** See Full-Time Equivalent below.

**FULL-TIME EQUIVALENT (FTE):** FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2088 hours and .75 FTE equals 1566 hours.

**FUND:** A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

**FUND ACCOUNTING:** Accounting method of providing information on City receipts and disbursements in separate categories or "funds". Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

**GENERAL FUND:** This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

**HOME:** HOME Investment Partnerships Program. A Federal grant program to provide housing for low income persons.

**HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA):** A Federal grant program to provide housing for persons with AIDS.

**INFRASTRUCTURE:** Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the "infrastructure mandate."

**INTERDEPARTMENTAL CHARGES:** Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Reproduction Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

**INTERNAL SERVICE FUNDS:** A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Municipal Garage Fund.



**MISSION:** The service goal to be achieved by a City department.

**NON-PERSONNEL SERVICES:** Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

**OBJECTIVES:** Measurable activities of a program which are sought to be accomplished in order to achieve the overall mission.

**OPERATING BUDGET:** The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.

**PERFORMANCE MEASURES:** Various, quantifiable means by which City agencies' performance or activities can be monitored and evaluated.

**PERSONNEL SERVICES:** Expenditure category for the cost of employee salaries and compensated absences such as vacations and sick leave (major object code 7100 in the Cincinnati Financial System).

**PRIOR YEAR ENCUMBRANCES:** Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

**PROGRAM:** A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

**RESERVE FOR CONTINGENCIES:** An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account routinely appropriated in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

**RESOURCES:** Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

**RESTRICTED FUNDS:** Funds restricted to a specific purpose, such as Parking, Lunken Airport, and Municipal Golf Funds.

**REVENUES:** The annual income or receipts of the City from taxes, charges, and investments.

**SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES:** Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments. Discussed at length in Part II of this budget.

**STAFFING LEVELS:** Estimated number of FTE needed to perform the work at a stated level of service.

## Appendices

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**TARGET:** (1) A predetermined, maximum amount that a City agency must not exceed when making its budget request. Targets are based on a continuation of services at current levels. A City agency may request a “budget exception,” in excess of its target, for new programs, legal mandates, or other exceptional conditions. (2) An anticipated, budgeted level or performance. A goal. See also “performance measures.”

**TRUST FUND:** A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

**UNAPPROPRIATED SURPLUS:** The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

**USER CHARGES/FEES:** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**WORKING CAPITAL RESERVE:** Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between five and eight percent of General Fund revenues in each year.